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Office Memorandum • UNITED STATES GOVERNMENT

TO : Director of Training

DATE: 24 August 1956

FROM : Chief, Plans & Policy Staff

SUBJECT: Weekly Activities Report #34

I. SIGNIFICANT ITEMS: NoneII. OTHER ITEMS:

1. Members of PPS met with [] Chief of Administration, NEA, for the purpose of discussing training support planning. This is the last of the planned meetings which this Staff initiated for the purpose of acquainting appropriate Division personnel with OTR's support planning doctrine. 25X1
2. During this reporting period there were no meetings of the CSTC nor of the Clandestine Services Training Officers generally.
3. On Thursday, 16 August, the Working Group on Indirect Assessment met in [] An interim progress report was made by [] of TSS on experiments on potential 25X1

4. A member of PPS participated in a debriefing of [] Chief of Station, [] recently returned. Of particular interest to training were his comments on language needs. He stated that the majority of people to whom [] personnel were in touch spoke English and although [] was desirable, it was not absolutely essential. 25X1
5. An analysis of the DD/P training requirements for fiscal years 1957 and 1958 has been completed. This paper will be made available to appropriate officers in OTR for their information and guidance. 25X1
6. On Tuesday, 21 August, this Staff represented OTR at the Clandestine Services Planning Board Support Committee meeting. Matters concerning the support planning cycle now in progress were discussed including the eventual publication of the support planning guides. The manual for War Planners, Pacific, mentioned in an earlier weekly report, was discussed at this meeting. 25X1

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has a copy of this manual which can be made available to appropriate OTR personnel.

7. The five percent training policy was the main item on the agenda of the DD/I Training Liaison Officers meeting held on 21 August. OTR agreed to supply the DD/I TLO's with a list of creditable training hours, particularly for area and language courses, in the OTR Bulletin. The DD/I TLO's were advised to contact [] on future queries arising in the DD/I in implementing CIA Regulation [] for a decision on individual problems. [] announced the new fall schedule of courses and testing conducted by the Clerical Refresher Staff and [] announced the next running of the Effective Speaking and Effective Writing courses. 25X1 25X1 25X1 25X1
8. [] met with [] AC/OS, and [] PO/TR, on 17 August to initiate development of long-range data regarding OTR requirements for personnel who have field operational experience. When developed, this data will be provided the Clandestine Services Career Service Panel and will be used by them in establishing a systematic exchange of personnel between OTR and DD/P. 25X1 25X1
9. A final draft has been prepared of Agency Regulation [] "EOD Training." This draft incorporates all the suggestions made by the Clandestine Services as well as suggestions submitted by DD/S and DD/I. Subject to the approval of DTR, this Regulation will be submitted to the Regulations Control Staff for final coordination and publication. 25X1
10. Annex G, European Theater War Plan, prepared by PPC-DD/P has been fully coordinated within the Clandestine Services and approved by DTR and Acting, DD/S. This document is now ready for release to the CIA Commander, Europe, for inclusion in the European Theater War Plan.
11. In accordance with the request of the DD/S to examine the problem of detailing Agency personnel to senior military schools and colleges [] this Staff has developed a preliminary staff study on the question in coordination with the Cover Division, DD/P. 25X1
12. Subsequent to Agency coordination and final approval of the staff study, subject, "Status of Representatives Attending The National War College, the Army, Naval and Air War Colleges, and the Armed Forces Staff College," dated 10 May 1956, this Staff has revised the memorandum for CIA employees attending courses of instruction at senior Department of Defense schools, incorporating the broader provisions for discussion of Agency activities by students at these schools.

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13. At the request of DTR a schedule has been prepared for an OTR briefing of Admiral Conolly, a member of the Killian Committee, covering the period 19 through 20 September 1956. A memorandum to all School Chiefs has also been prepared requesting additional information regarding the exchange of training activities among other government training facilities. This information will per-25X1 mit PPS to bring the previous report on such activities up to date.
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14. This Staff completed a draft of a regulation combining [] and [] "Training at Non-CIA Facilities under Public Law 110." The combined regulation removes the obsolescent items in the previous [] and includes policies and procedures for the selection of Clandestine Services personnel for the top five Department of Defense colleges and other comparable institutions.
15. At the DD/P Materiel Board meeting on Tuesday, 21 August, OTR succeeded in having the priority for research and development of training operations adjusted to correspond to the research and development categories for which training support would be required; for example, if some facet of political action operations involved a research and development project, the same priority would apply to the development of training doctrine methods, techniques, and devices necessary to support the political action involved.
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16. Chief, PPS, attended a meeting, at [] request, 25X1 with the Chief, Management Staff, DD/S. The meeting was called to explore the implications of the Inspector General's comment on management training, namely, that OTR should be sure that the principles and theories in its course in this subject are consistent with the practices and views of the Agency's Management Staff. While the OTR Management course is designed for the middle-range supervisor, all of the interest expressed by the Management Staff at this meeting was in the area of the "top management" problem of the Agency. [] advised that he had previously proposed that the Agency bring in some outstanding specialist in this field to address the Director's Senior Staff meeting at which sixty of his "top management" officials were present once a month. Mr. [] cautioned that such action would be ill-advised unless he and we worked out a joint plan which would be effective in following up in this initial effort. He is strongly convinced that such a step is needed and that Mr. Dulles would support it. He feels very keenly that unless such a step is taken the effectiveness of our Management Training Program will not attain the objective we have set out for it. This is borne out to a great extent in the critique in which large numbers reflect the view that, "I wish that my boss could take this course." It was agreed that we would all get together in mid-September and come prepared to make some constructive proposals for pursuing this idea. Meanwhile, [] agreed to review our course and offer suggestions as to ways in which it might be improved.
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III. PERSONNEL ITEMS:

1. [] presented a lecture on the fundamental considerations regarding war-time training in the War Planning course on Friday, 17 August.
2. [] resigned from the Agency on Friday, 17 August 1956.



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